(University of Choice)

MASINDE MULIRO UNIVERISTY OF SCIENCE AND TECHNOLOGY (MMUST)

MAIN CAMPUS
UNIVERSITY EXAMINATIONS

2021/2022 ACADEMIC YEAR (REGULAR)
THIRD YEAR SECOND SEMESTER MAIN EXAMS FOR DIPLOMA IN GENERAL AGRICULTURE

COURSE CODES: DAG 084
COURSE TITLE: PROJECT PLANNING AND MANAGEMNT

DATE: 25TH APRIL, 2022   **TIME: 12-2PM**

INSTRUCTIONS TO STUDENTS
Answer all questions in section A
Answer any TWO questions in section B
Total marks=70

MMUST observes ZERO tolerance to examination cheating

SECTION A: Answer ALL questions (30 Marks)

1. (a) What is a project? (2marks)
(b) Explain the two ways of determining project success (3 marks)
(C) Briefly explains how to determine whether a project is completed. (2 marks)
(d) Briefly discuss the phases of a project cycle (6 marks)
(e) What is project management culture? (2 marks)

2. (a) Briefly describe the constraints to project success (6 marks)
(b) Briefly explain communication planning : (4 marks)
(c) Briefly describe the importance of resource planning (5 marks)

SECTION B: Answer any TWO (40 Marks) questions

3. (a) Define the term stakeholder in project planning and management? (2 marks)

(b) List the three steps in stakeholder management? (6 marks)

(c) Use the power interest grid to explain how to deal with different stakeholders? (6 marks)

(d) Use the cooperation threat matrix to explain the different strategies used in stakeholder management? (6 marks)

4. (a) What is organization culture? (4 marks)

(b) Explain how organizational culture influences decision making listing the key factors to consider? (6 marks)

(c) Explain team challenges that influence project planning and implementation? (5 marks)

(d) What are the approaches used in conflict resolution in project management? (5 marks)

5. (a) Use the example of wedding planning to explain project schedule and work breakdown structure? (10marks)

(b) Define scope planning in project management? (2 marks)

(c) Explain inputs in scope planning? (4 marks)

(d) Explain deliverables in scope planning? (4 marks)

6. (a) Define project schedule planning? (2 marks)

(b) Give relevant examples to explain task dependency? (4 marks)

(c) Briefly explain the three types of predecessors in task planning? (6 marks)

(d) Use relevant examples to explain milestones? (8 marks)