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(University of Choice)

**MASINDE MULIRO UNIVERSITY OF
SCIENCE AND TECHNOLOGY
(MMUST)**

**UNIVERSITY EXAMINATIONS
2021/2022 ACADEMIC YEAR**

THIRD YEAR SECOND SEMESTER EXAMINATIONS

**FOR THE DEGREE
OF
BACHELOR OF CRIMINOLOGY AND CRIMINAL JUSTICE**

COURSE CODE: SCR 307

COURSE TITLE: SECURITY MANAGEMENT

DATE: 20/4/2022

TIME: 8.00-10.00AM

INSTRUCTIONS TO CANDIDATES

Answer question **ONE** (30 marks) and any other **TWO** questions (20 marks each)

TIME: 2 Hours

MMUST observes ZERO tolerance to examination cheating



Question One

- a) You have been tasked to advise the security manager in your organization concerning its intention to engage a private security firm to provide it with a wide range of security services. Write down a detailed account of why such a decision may compromise the overall security of the organization (15 marks)
- b) You have been appointed the security manager of Kifaru Holdings Ltd., an enterprise involved in wholesale trade involving fast moving consumer goods. Discuss FIVE kinds of risk the organization is likely to face and for each provide an appropriate combination of risk optimization measures that are available for you for managing the risks faced by the organization. (15 marks)

Question Two

- a) Explain how defensible space can be enhanced in a shopping mall and explain how strategies of Crime Prevention through Environmental Design (CPTED) can be applied to enhancing security in such a setting (10 marks)
- b) Explain the relevance of the security function to human resource management (10 marks)

Question Three

Discuss FIVE major security concerns that a banking institution is likely to face and for each suggest a relevant preventive strategy (20 marks)

Question Four

- a) Explain the concept of criticality in risk assessment. (5 Marks)
- b) Describe FOUR types of cost measures applied to determine criticality. (15 marks)

Question Five

Explain the concept of fraud triangle and show how you would apply it to prevent internal theft in an organization (20 marks)